## Finance & Leasing Companies / Turkey

# Alternatif Finansal Kiralama AS

Update

#### Ratings

| Foreign Currency<br>Long-Term IDR<br>Short-Term IDR | BBB-<br>F3    |
|---|---------------|
| Local Currency<br>Long-Term IDR<br>Short-Term IDR   | BBB-<br>F3    |
| National<br>Long-Term Rating<br>Support Rating      | AAA(tur)<br>2 |
| Sovereign Risk                                      |               |

#### Long-Term Foreign-Currency IDR BB+ Long-Term Local-Currency IDR BBB-Country Ceiling BBB-

#### Outlooks

| Long-Term Foreign-Currency IDR | Stable |
|--------------------------------|--------|
| Long-Term Local-Currency IDR   | Stable |
| National Long-Term Rating      | Stable |
| Sovereign Long-Term Foreign-   | Stable |
| Currency IDR                   |        |
| Sovereign Long-Term Local-     | Stable |
| Currency IDR                   |        |

#### **Financial Data**

#### Alternatif Finansal Kiralama AS

|  | 31 Dec<br>17 | 31 Dec<br>16 |
|--|--------------|--------------|
| Total assets (USDm)                        | 453          | 397          |
| Total assets (TRYm)                        | 1,709        | 1,397        |
| Total equity (TRYm)                        | 164          | 139          |
| Operating profit (TRYm)                    | 27           | 27           |
| Published net<br>income (TRYm)             | 24           | 23           |
| Operating ROAA (%)                         | 1.7          | 2.1          |
| Operating ROAE (%)                         | 17.9         | 20.9         |
| Growth of net<br>receivables (%)           | 30.8         | 19.1         |
| Impaired receivables/gross receivables (%) | 3.7          | 5.5          |
| Internal capital generation (%)            | 17.5         | 19.5         |
| Debt/tangible equity (x)                   | 9.1          | 8.6          |
| Equity/assets (%)                          | 9.6          | 10.0         |

#### **Related Research**

Turkey – March 2018 Global Economic Outlook Forecast (March 2018)

Alternatifbank A.S. - Ratings Navigator (February 2018) Fitch Affirms 6 Small Foreign-Owned Turkish Banks (January 2018) Fitch Affirms Turkey at 'BB+'; Outlook Stable (January 2018)

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## **Key Rating Drivers**

**IDRs Equalised with Parent:** Alternatif Finansal Kiralama AS's (Alternatif Lease) Issuer Default Ratings (IDRs) are driven by potential support from its 100% owner, Alternatifbank A.S. (Alternatif Bank, BBB-/Stable). Fitch Ratings considers Alternatif Lease to be a core subsidiary of Alternatif Bank, based on the entities' shared branding and integration, and Alternatif Lease's role as the sole provider of leasing products within the group.

Alternatif Bank's own support-driven ratings reflect potential support from its parent, The Commercial Bank (P.S.Q.C.) (CBQ; A/Negative). Fitch believes that support for Alternatif Lease would ultimately also be forthcoming from CBQ (via Alternatif Bank), if needed.

**Moderate Cost of Support:** Supporting Alternatif Lease would represent a manageable burden for Alternatif Bank, as it only accounted for 8% of consolidated assets at end-2017.

**Above-Average Growth:** Alternatif Lease's receivables growth (2017: 31%; sector: 18%) is likely to remain above average in 2018 (company forecast: 23%), reflecting a partial refocus on larger commercials – in line with Alternatif Bank's strategy – and additional capital support from its parent to fund growth. Alternatif Lease had a 3% market share of sector leases at end-2017.

**High Leverage:** Debt/tangible equity is above average and has deteriorated to a high 9.1x at end-2017 (end-2016: 8.6x), reflecting high growth and the depreciation of the Turkish lira in 2017. Leverage drops to 7.9x adjusted for a TRY50 million cash capital increase (end-2017: 31% of equity) from Alternatif Bank – planned for 2018 – and management expectations of a TRY15 million (9%) hit from additional general provisions due to IFRS 9 enforcement in 1Q18.

**Improving Headline NPL Ratio:** Non-performing loans (NPLs, leases overdue by 90 days) dropped to 3.7% of total leases at end-2017 (end-2016: 5.5%), reflecting high growth base effect and TRY18 million of NPL sales (27% of end-2016 NPLs) in 2017. Net NPLs/ equity ratio (20%) is above average, reflecting relatively low specific reserves coverage (46%) and reliance on collateral. Fitch believes high growth could bring credit losses as the leases season.

**Concentrated, Foreign-Currency Leases:** A high 74% of net leases were foreign-currency denominated at end-2017 in line with the sector, heightening credit risk in light of local-currency depreciation. Single-name concentration is high as the top 25 exposures made up 29% of total leases (2.8x equity) at end-2017. The lease book is concentrated on the risky construction (20% of leases), manufacturing (17%), textile (16%) and metal (15%) sectors.

**Decent Performance:** ROAE (2017: 16%) has outperformed group metrics since end-2014, partly reflecting higher leverage and volume growth. Sound cost-efficiency and moderate impairment charges support operating profitability, but operating profit/average assets remains modest (2017: 1.7%), dampened by Alternatif Lease's fairly narrow margin of 3.1% (2016: 3.4%).

**FC Wholesale Funded:** Funding was split 84%/16% between bank loans and local-currency short-term bonds, respectively, at end-2017. Interbank borrowings are almost entirely in foreign currency (95%) and include stable funding from related-parties (18% of total funding). Funding is mainly short-term (59%), but refinancing risk is mitigated by the presence of Alternatif Bank.

### **Rating Sensitivities**

**Parent Support:** Any change in Fitch's view of Alternatif Bank's propensity or ability to support its subsidiary would result in a downgrade of Alternatif Lease's IDRs.

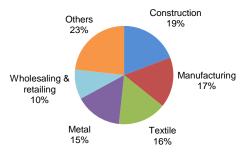
# **Fitch**Ratings

# **Financial Institutions**

- The Turkish leasing sector is fairly underdeveloped compared with the banking sector as a whole. Leasing sector assets accounted for just 1.8% of total banking sector assets at end-2017.
- At end-2017, the lease book was mainly split between construction (26%), production (26%) and textile (15%) machineries. An additional 19% came from real estate (almost all sale and leaseback transactions).
- A 1% upward/downward change in interest rates would have resulted in a small 2% decrease to Alternatif Lease's equity.
- Alternatif Lease's net open currency position was a moderate 5% of total equity at end-2017.
- Margins could narrow further given that growth is set to focus on loweryielding, albeit larger and less risky, commercial clients in line with Alternatif Bank.
- A moderate 2.8% of leases were overdue by more than 90 days at end-2017.
- The monthly amortising repayment structure of leases means assetquality problems are quickly detected.
- The equity/assets ratio (9.6%) is above the 3% regulatory minimum.
  Profit retention policy is likely to support Alternatif Lease's equity base.
- Interbank loans, aside from those sourced from related parties, are mostly from Turkish banks and their foreign subsidiaries.
- Alternatif Lease runs a TRY157 million liquidity gap up to one year, but this is mitigated by potential liquidity support from Alternatif Bank.

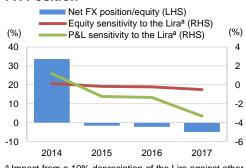
## Lease Portfolio by Industry





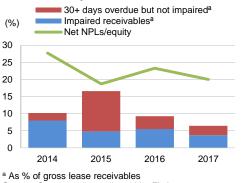
Source: Company data, adapted by Fitch

#### **FX** Position



<sup>a</sup> Impact from a 10% depreciation of the Lira against other foreign currencies Source: Company data, adapted by Fitch

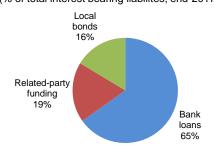
#### Asset Quality Metrics



Source: Company data, adapted by Fitch

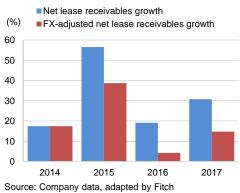
### Funding Breakdown

(% of total interest bearing liabilites, end-2017)

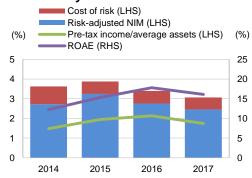


Source: Company data, adapted by Fitch

## **Key Growth Metrics**

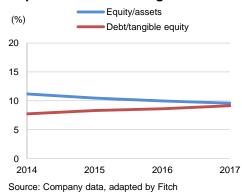


## Profitability

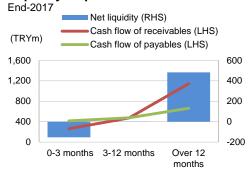


Source: Compamy data, adapted by Fitch

## **Capitalisation & Leverage**



## Liquidity Gap



Source: Company data, adapted by Fitch

## Related Criteria

Global Non-Bank Financial Institutions Rating Criteria (March 2017)

## Alternatif Finansal Kiralama AS

| (TRYm, IFRS accounting standards)                         |        |        |        |        |
|---|--------|--------|--------|--------|
| As of 31 December   | 2014   | 2015   | 2016   | 2017   |
| Income statement  |        |        |        |        |
| Revenue   |        |        |        |        |
| Operating lease & rental income                           |        |        |        |        |
| Financial lease income                                    | 54     | 73     | 87     | 115    |
| Commission income   |        |        |        |        |
| Interest income on loans                                  |        |        |        |        |
| Gains on vehicle sales, net                               |        |        |        |        |
| Interest income (other)                                   | 1      | 1      | 1      | 1      |
| Valuation gain  |        |        |        |        |
| Other revenue   | 4      | 2      | 7      | 4      |
| Total revenue   | 59     | 76     | 96     | 120    |
| Expenses  |        |        |        |        |
| Revenue generating equipment depreciation                 |        |        |        |        |
| Interest expense  | 32     | 40     | 48     | 70     |
| Direct operating expenses                                 | 11     | 12     | 13     | 14     |
| SG&A expenses   |        |        |        |        |
| Impairment charges  | 6      | 5      | 8      | 9      |
| Fees & commission expenses                                | -      |        |        | -      |
| Valuation loss  |        |        |        |        |
| Other expenses  |        |        |        |        |
| Total expenses  | 49     | 58     | 69     | 93     |
| Equity accounted profit                                   |        |        |        |        |
| Income before taxes                                       | 10     | 18     | 27     | 27     |
| Income tax  | 1      | 3      | 4      | 3      |
| Non-recurring items                                       |        | -      |        | -      |
| Net income  | 9      | 15     | 23     | 24     |
| Memo: Weighted average common shares outstanding (in 000) | 28,463 | 28,504 | 50,000 | 50,000 |
| Memo: Dividends related to the period                     |        |        |        | -      |
| Source: Fitch   |        |        |        |        |

## Alternatif Finansal Kiralama AS

| (TRYm, IFRS accounting | standards) |
|------------------------|------------|
|------------------------|------------|

| (TR fm, IFRS accounting standards)       |      |       |       |       |
|--|------|-------|-------|-------|
| As of 31 December                        | 2014 | 2015  | 2016  | 2017  |
| Balance sheet                            |      |       |       |       |
| Assets                                   |      |       |       |       |
| Cash & equivalents                       | 6    | 32    | 99    | 49    |
| Restricted cash                          |      |       |       |       |
| Revenue generating equipment             |      |       |       |       |
| Operating lease and rental fleet         |      |       |       |       |
| Net investment in lease                  | 637  | 1,010 | 1,196 | 1,573 |
| Debtors in leasing activities            |      |       |       |       |
| Other corporate & commercial loans       |      |       |       |       |
| Other consumer loans                     |      |       |       |       |
| Other loans                              |      |       |       |       |
| Less: Reserves for impaired loans        | 33   | 29    | 37    | 28    |
| Total net loans                          | 659  | 1,031 | 1,228 | 1,606 |
| Total gross loans                        | 692  | 1,061 | 1,265 | 1,634 |
| Memo: Impaired loans included above      | 55   | 51    | 69    | 60    |
| Derivatives                              | 1    |       |       |       |
| At equity investments in associates      |      |       |       |       |
| Trade receivables                        |      |       |       |       |
| Foreclosed assets                        |      |       |       |       |
| Goodwill & intangibles                   | 1    | 1     | 1     | 1     |
| Other deferred assets                    |      |       |       |       |
| Deferred tax assets                      | 23   | 20    | 16    | 13    |
| PP&E                                     | 2    | 1     | 0     | 1     |
| Other assets                             | 22   | 29    | 53    | 38    |
| Total assets                             | 714  | 1,114 | 1,397 | 1,709 |
| Liabilities                              |      |       |       |       |
| Secured debt                             |      |       |       |       |
| Unsecured debt (short-term)              | 370  | 826   | 905   | 874   |
| Unsecured debt (long-term)               | 244  | 138   | 289   | 611   |
| Total interest bearing liabilities       | 614  | 965   | 1,194 | 1,486 |
| Accounts payable & accrued expenses      | 9    | 14    | 40    | 28    |
| Current tax liabilities                  |      |       |       |       |
| Deferred taxes                           |      |       |       |       |
| Other deferred liabilities               |      |       |       |       |
| Other liabilities                        | 10   | 19    | 24    | 32    |
| Total liabilities                        | 633  | 997   | 1,258 | 1,545 |
| Total shareholders' equity               | 80   | 116   | 139   | 164   |
| Total liabilities & shareholders' equity | 712  | 1,114 | 1,397 | 1,709 |
|  | 112  | 1,117 | 1,007 | 1,700 |
| Source: Fitch                            |      |       |       |       |

## Alternatif Finansal Kiralama AS

| As of 31 December   | 2014  | 2015 | 2016 | 2017 |
|---|-------|------|------|------|
| Key ratios  |       |      |      |      |
| Operating profit/average assets (%)                       | 1.5   | 1.9  | 2.1  | 1.7  |
| Operating profit/average equity (%)                       | 12.9  | 18.1 | 20.9 | 17.9 |
| Operating margin (%)                                      | 16.5  | 23.5 | 28.0 | 22.5 |
| Pre-tax income/average assets (%)                         | 1.5   | 1.9  | 2.1  | 1.7  |
| Return on average assets (%)                              | 1.4   | 1.6  | 1.8  | 1.6  |
| Return on average equity (%)                              | 12.2  | 15.3 | 17.8 | 16.1 |
| Risk adjusted operating return on average assets (%)      | 2.3   | 2.5  | 2.7  | 2.3  |
| Risk adjusted operating return on average equity (%)      | 20.3  | 23.7 | 26.9 | 23.9 |
| Risk adjusted return on average net operating revenue (%) | 52.1  | 70.8 | 72.6 | 73.3 |
| Operational expenses/net revenue                          | 116.1 | 68.6 | 48.3 | 51.1 |
| Impairment charges/pre-impairment operating profit        | 36.5  | 23.5 | 22.1 | 25.1 |
| Dividends paid and declared/net income                    | -     | -    | -    | -    |
| Total debt/equity (x)                                     | 7.7   | 8.3  | 8.6  | 9.1  |
| Net debt/equity (x)                                       | 7.6   | 8.0  | 7.9  | 8.8  |
| Total liabilities/total equity (x)                        | 7.9   | 8.6  | 9.0  | 9.4  |
| Total debt/tangible equity (x)                            | 7.7   | 8.3  | 8.6  | 9.1  |
| Tangible equity/tangible assets (x)                       | 11.1  | 10.4 | 9.9  | 9.5  |
| Equity/assets (x)   | 11.2  | 10.5 | 10.0 | 9.6  |
| Net interest margin (%)                                   | 3.6   | 3.9  | 3.4  | 3.1  |
| Risk-adjusted net interest margin (%)                     | 2.7   | 3.2  | 2.8  | 2.5  |
| Cost of borrowing (%)                                     | 5.3   | 4.2  | 4.0  | 4.7  |
| Lease yield (%)   | 8.5   | 7.2  | 7.3  | 7.3  |

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